

Robert and Company

Engineers, Architects, Planners
229 Peachtree St, NE
International Tower, Suite 2000
Atlanta, Georgia 30303
404.577.4000 FAX: 404.577.7119
www.robertandcompany.com

19 October 2026

Reference: ***Fire Protection Engineer Qualifications for William B. Heyward, FPE***

Mr. Heyward is a Qualified Fire Protection Engineer in accordance with the requirements of UFC 3-600-01 (May 2021) paragraph 1-7.

He passed the Fire Protection Engineering written examination administered by the National Council of Engineering Examiners (NCEES) in the state of Georgia in January 2002. His Georgia PE number is 26038.

Mr. Heyward's registration in Texas in Fire Protection Engineering can be verified online as follows:

<https://pels.texas.gov/roster/pesearch.html> (Texas PE 106640)

Mr. Heyward has been employed by Robert and Company in Atlanta, Georgia since 2010. His original PE license was by NCEES examination in Mechanical Engineering in Tennessee (license 22645) in February 1992.

He is also a Professional Member of the Society of Fire Protection Engineers (SFPE). His member number is 100376. This can be verified at www.sfpe.org.

Some of Mr. Heyward's representative experience since 2010:

- Marsa Matroh Air Base, Egypt - Design review and on-site testing and certification for Hi-Ex foam firefighting system for F16 Aircraft Hangar with four positions, including fire pump house and tanks. Work included review of fire protection and fire alarm contractor drawings, calculations and material submittals, and four site visits for construction surveillance, preliminary and final system acceptance testing.
- Al Jaber Air Base, Kuwait– Designed fire alarm, fire pumps, sprinkler and AFFF grate nozzle systems for a complex of buildings, including several aircraft hangars. Client was ATKINS for USACE. Design developed using Revit.
- Mina Salman Port, Bahrain – Tested and certified fire suppression and mass notification systems for a two-story Headquarters building and a one-story logistics facility for United Kingdom Maritime Component Command (UKMCC). Client was AICI for USACE.
- Al Udeid Air Base, Qatar - Tested and certified fire suppression and alarm systems for a Theatre Communications Facility, which consisted of administration and support areas



and a large computer equipment installation. Site included a fire pump building and water storage tanks. Client was PAT for USACE.

- Al Udeid Air Base, Qatar - Designed fire sprinkler, mass notification and alarm, and water distribution loop for two warehouses and an administrative building. Detailed sprinkler system fabrication drawings were developed for all of the buildings. Warehouses required high flow ESFR sprinklers and NFPA 14 hose systems. Tested, certified and provided training at all three facilities. Client was AICI for USACE.
- Al Udeid Air Base, Qatar - Designed fire alarm, fire pumps, water distribution loop and sprinkler systems for a complex of buildings. Project included A 900 SM Administrative Facility, a 1301 SM Weapons Maintenance Facility, a 583 SM Maintenance Facility and a 1200 SM Weapons Magazine and Administrative Facility. Detailed sprinkler system fabrication drawings were developed for two of the buildings. Client was AICI for USACE.
- Al Musanah Air Base, Oman - Designed fire alarm, fire pumps, water distribution loop and sprinkler systems for a hydrant fueling system and several buildings. Two new 20,000 barrel cut and cover fuel storage tanks, each with a dedicated 116 SM pump house, a 410 SM filter building with a control room, a 380 SM POL operations building with a laboratory, four truck fillstands, and two truck offload positions. Detailed sprinkler system fabrication drawings were developed for two of the buildings. Client was AICI for USACE.
- Veterans Administration Medical Center, Memphis, Tennessee - Designed fire alarm and suppression systems for a VA hospital renovation and addition on three levels, totaling approximately 15,000 sqft area. Project involved design of seismic restraints, AHU smoke detectors, elevator recall functions, multiple floors. \$1.5M Construction cost. Client was Allen Hoshall.
- Gulfport, Mississippi – Designed fire alarm, water distribution loop and sprinkler systems for a commercial port restoration project for the Port of Gulfport. Site consists of multiple warehouse, industrial and administrative spaces. Project value over one hundred million dollars. Client was JBHM.



F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the agency, or 10 projects, if not specified. Complete one Section F for each project.)</i>		20. Example Project Key Number	
21. Title and Location (City and State) F16 Maintenance Hangar, Marsa Matroh Air Base, Egypt		22: Year Completed Professional Services 2025	
		Construction (If applicable) 2025	
23. PROJECT OWNER'S INFORMATION			
a. Project Owner Egyptian Air Force		b. Point of Contact Name Amr Hosny, PhD	
		c. Point of Contact Telephone Number +20 12 24509600	
23. Brief Description of Project and Relevance to this Contract (Include scope, size, and cost)			
Project (Design) Start / Complete: 06/2022 to 06/2025 Scope (1-2 Sentences): design review and on-site testing and certification for Hi-Ex foam fire fighting system for F16 Aircraft Hangar with four positions, and fire pump house and tanks Contract No: W912ER17D0004 task W912ER22F0059 Estimated Construction Cost: \$26,839,917 Design Fee: \$142,271 Detailed Project Description: The Maintenance Hangar is composed of a single story hangar bay for four aircrafts with the total overall hangar size of 6,608 meters squared total. The Hangar is used for maintenance and repair of up to four F-16 Type aircraft. Included in this Hangar are conference, administrative support spaces and maintenance shops for Avionics, PMEL, Hydraulic & Pneumatic, Non-Destructive Testing (NDI), Electrical, Ejection, Engines Flight Line, Wheel & Tire, Environmental, Structural Frame Repair, Battery, Welding and Corrosion Control. Project scope of work included review of fire protection and fire alarm contractor drawings, calculations and material submittals, and four site visits for construction surveillance, preliminary and final system acceptance testing.			
 			
25. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT			
(1) Firm Name Robert and Company		(2) Firm Location Atlanta, GA	
		(3) Role: Subcontract	
(2) Firm Name		(2) Firm Location	
		(3) Role:	

ATTACHMENT C

NAVFAC/USACE PAST PERFORMANCE QUESTIONNAIRE (Form PPQ-0)

CONTRACT INFORMATION (Contractor to complete Blocks 1-4)

1. Contractor Information

Firm Name: Robert and Company

CAGE Code: 6D061

Address: 229 Peachtree Street NE, International Tower, STE 2000, Atlanta, GA 30303

DUNs Number: 04-287-6326

Phone Number: 404-577-4000

Email Address: l.beasley@robertco.com

Point of Contact: Larry Beasley

Contact Phone Number: 404-577-4000, ext 2034

2. Work Performed as: ☐ Prime Contractor ☒ Sub Contractor ☐ Joint Venture ☐ Other (Explain)

Percent of project work performed:

If subcontractor, who was the prime (Name/Phone #): AICI | Fairfax, VA

3. Contract Information

Contract Number: W912ER17D0004 / W912ER22F0059

Delivery/Task Order Number (if applicable):

Contract Type: ☒ Firm Fixed Price ☐ Cost Reimbursement ☐ Other (Please specify):

Contract Title: Fire Protection Services for F16 Maintenance Hangar

Contract Location: Marsa Matrouh Air Base, Egypt

Award Date (mm/dd/yy): June 2022

Contract Completion Date (mm/dd/yy): June 2025

Actual Completion Date (mm/dd/yy):

Explain Differences:

Original Contract Price (Award Amount): \$26.8M (total value)

Final Contract Price (to include all modifications, if applicable):

Explain Differences:

4. Project Description:

Complexity of Work ☐ High ☒ Med ☐ Routine

How is this project relevant to project of submission? (Please provide details such as similar equipment, requirements, conditions, etc.)

This project is relevant in scope to the requirements listed in the solicitation for this contract.

CLIENT INFORMATION (Client to complete Blocks 5-8)

5. Client Information

Name: Amr Hosny, For American International Contractors, Inc.

Title: Project Manager

Phone Number: 703.524.5454

Email Address: a.hosny@aici.com.eg

6. Describe the client's role in the project:

Main Contractor for the Construction of the new F-16 Maintenance Hangar at Martrouh Air Force Base, Marsa Matrouh, Egypt.

7. Date Questionnaire was completed (mm/dd/yy): 05/07/2025

8. Client's Signature:



NOTE: NAVFAC REQUESTS THAT THE CLIENT COMPLETES THIS QUESTIONNAIRE AND SUBMITS DIRECTLY BACK TO THE OFFEROR. THE OFFEROR WILL SUBMIT THE COMPLETED QUESTIONNAIRE TO NAVFAC WITH THEIR PROPOSAL, AND MAY DUPLICATE THIS QUESTIONNAIRE FOR FUTURE SUBMISSION ON NAVFAC SOLICITATIONS. CLIENTS ARE HIGHLY ENCOURAGED TO SUBMIT QUESTIONNAIRES DIRECTLY TO THE OFFEROR. HOWEVER, QUESTIONNAIRES MAY BE SUBMITTED DIRECTLY TO NAVFAC. PLEASE CONTACT THE OFFEROR FOR NAVFAC POC INFORMATION. THE GOVERNMENT RESERVES THE RIGHT TO VERIFY ANY AND ALL INFORMATION ON THIS FORM.

*ADJECTIVE RATINGS AND DEFINITIONS TO BE USED TO BEST REFLECT
YOUR EVALUATION OF THE CONTRACTOR'S PERFORMANCE*

RATING	DEFINITION	NOTE
(E) Exceptional	Performance meets contractual requirements and exceeds many to the Government/Owner's benefit. The contractual performance of the element or sub-element being assessed was accomplished with few minor problems for which corrective actions taken by the contractor was highly effective.	An Exceptional rating is appropriate when the Contractor successfully performed multiple significant events that were of benefit to the Government/Owner. A singular benefit, however, could be of such magnitude that it alone constitutes an Exceptional rating. Also, there should have been NO significant weaknesses identified.
(VG) Very Good	Performance meets contractual requirements and exceeds some to the Government's/Owner's benefit. The contractual performance of the element or sub-element being assessed was accomplished with some minor problems for which corrective actions taken by the contractor were effective.	A Very Good rating is appropriate when the Contractor successfully performed a significant event that was a benefit to the Government/Owner. There should have been no significant weaknesses identified.
(S) Satisfactory	Performance meets minimum contractual requirements. The contractual performance of the element or sub-element contains some minor problems for which corrective actions taken by the contractor appear or were satisfactory.	A Satisfactory rating is appropriate when there were only minor problems, or major problems that the contractor recovered from without impact to the contract. There should have been NO significant weaknesses identified. Per DOD policy, a fundamental principle of assigning ratings is that contractors will not be assessed a rating lower than Satisfactory solely for not performing beyond the requirements of the contract.
(M) Marginal	Performance does not meet some contractual requirements. The contractual performance of the element or sub-element being assessed reflects a serious problem for which the contractor has not yet identified corrective actions. The contractor's proposed actions appear only marginally effective or were not fully implemented.	A Marginal is appropriate when a significant event occurred that the contractor had trouble overcoming which impacted the Government/Owner.
(U) Unsatisfactory	Performance does not meet most contractual requirements and recovery is not likely in a timely manner. The contractual performance of the element or sub-element contains serious problem(s) for which the contractor's corrective actions appear or were ineffective.	An Unsatisfactory rating is appropriate when multiple significant events occurred that the contractor had trouble overcoming and which impacted the Government/Owner. A singular problem, however, could be of such serious magnitude that it alone constitutes an unsatisfactory rating.
(N) Not Applicable	No information or did not apply to your contract	Rating will be neither positive nor negative.

Contractor Information (Firm Name): Robert and Company

Client Information (Name): Amr Hosny, For American International Contractors, Inc.

TO BE COMPLETED BY CLIENT

PLEASE CIRCLE THE ADJECTIVE RATING WHICH BEST REFLECTS
YOUR EVALUATION OF THE CONTRACTOR'S PERFORMANCE.

1. QUALITY:	
a) Quality of technical data/report preparation efforts	☒ E VG S M U N
b) Ability to meet quality standards specified for technical performance	☒ E VG S M U N
c) Timeliness/effectiveness of contract problem resolution without extensive customer guidance	E ☒ VG S M U N
d) Adequacy/effectiveness of quality control program and adherence to contract quality assurance requirements (without adverse effect on performance)	☒ E VG S M U N
2. SCHEDULE/TIMELINESS OF PERFORMANCE:	
a) Compliance with contract delivery/completion schedules including any significant intermediate milestones. <i>(If liquidated damages were assessed or the schedule was not met, please address below)</i>	E ☒ VG S M U N
b) Rate the contractor's use of available resources to accomplish tasks identified in the contract	E ☒ VG S M U N
3. CUSTOMER SATISFACTION:	
a) To what extent were the end users satisfied with the project?	☒ E VG S M U N
b) Contractor was reasonable and cooperative in dealing with your staff (including the ability to successfully resolve disagreements/disputes; responsiveness to administrative reports, businesslike and communication)	E ☒ VG S M U N
c) To what extent was the contractor cooperative, businesslike, and concerned with the interests of the customer?	☒ E VG S M U N
d) Overall customer satisfaction	☒ E VG S M U N
4. MANAGEMENT/ PERSONNEL/LABOR	
a) Effectiveness of on-site management, including management of subcontractors, suppliers, materials, and/or labor force?	☒ E VG S M U N
b) Ability to hire, apply, and retain a qualified workforce to this effort	☒ E VG S M U N
c) Government Property Control	E VG S M U ☒ N
d) Knowledge/expertise demonstrated by contractor personnel	☒ E VG S M U N
e) Utilization of Small Business concerns	E VG S M U ☒ N
f) Ability to simultaneously manage multiple projects with multiple disciplines	E VG S M U ☒ N
g) Ability to assimilate and incorporate changes in requirements and/or priority, including planning, execution and response to Government changes	☒ E VG S M U N
h) Effectiveness of overall management (including ability to effectively lead, manage and control the program)	☒ E VG S M U N
5. COST/FINANCIAL MANAGEMENT	
a) Ability to meet the terms and conditions within the contractually agreed price(s)?	☒ E VG S M U N

Contractor Information (Firm Name): Robert and Company

Client Information (Name): Amr Hosny, For American International Contractors, Inc.

b) Contractor proposed innovative alternative methods/processes that reduced cost, improved maintainability or other factors that benefited the client	E	VG	S	M	U	☒ N
c) If this is/was a Government cost type contract, please rate the Contractor's timeliness and accuracy in submitting monthly invoices with appropriate back-up documentation, monthly status reports/budget variance reports, compliance with established budgets and avoidance of significant and/or unexplained variances (under runs or overruns)	E	VG	S	M	U	☒ N
d) Is the Contractor's accounting system adequate for management and tracking of costs? <i>If no, please explain in Remarks section.</i>	☒ Yes					No
e) If this is/was a Government contract, has/was this contract been partially or completely terminated for default or convenience or are there any pending terminations? <i>Indicate if show cause or cure notices were issued, or any default action in comment section below.</i>	Yes					☒ No
f) Have there been any indications that the contractor has had any financial problems? <i>If yes, please explain below.</i>	Yes					☒ No
6. SAFETY/SECURITY						
a) To what extent was the contractor able to maintain an environment of safety, adhere to its approved safety plan, and respond to safety issues? (Includes: following the users rules, regulations, and requirements regarding housekeeping, safety, correction of noted deficiencies, etc.)	☒ E	VG	S	M	U	N
b) Contractor complied with all security requirements for the project and personnel security requirements.	☒ E	VG	S	M	U	N
7. GENERAL						
a) Ability to successfully respond to emergency and/or surge situations (including notifying COR, PM or Contracting Officer in a timely manner regarding urgent contractual issues).	☒ E	VG	S	M	U	N
b) Compliance with contractual terms/provisions (<i>explain if specific issues</i>)	☒ E	VG	S	M	U	N
c) Would you hire or work with this firm again? (<i>If no, please explain below</i>)	☒ Yes					No
d) In summary, provide an overall rating for the work performed by this contractor.	☒ E	VG	S	M	U	N

Please provide responses to the questions above (*if applicable*) and/or additional remarks. Furthermore, please provide a brief narrative addressing specific strengths, weaknesses, deficiencies, or other comments which may assist our office in evaluating performance risk (*please attach additional pages if necessary*):

ATTACHMENT C**NAVFAC/USACE PAST PERFORMANCE QUESTIONNAIRE (Form PPQ-0)****CONTRACT INFORMATION (Contractor to complete Blocks 1-4)****1. Contractor Information**

Firm Name: Robert and Company

CAGE Code: 6D061

Address: 229 Peachtree Street NE, International Tower, STE 2000, Atlanta, GA 30303

DUNs Number: 04-287-6326

Phone Number: 404-577-4000

Email Address: l.beasley@robertco.com

Point of Contact: Larry Beasley

Contact Phone Number: 404-577-4000, ext 2034

2. Work Performed as: ☐ Prime Contractor ☒ Sub Contractor ☐ Joint Venture ☐ Other (Explain)

Percent of project work performed:

If subcontractor, who was the prime (Name/Phone #): AICI | Fairfax, VA

3. Contract Information

Contract Number: W912ER17D0004 / W912ER22F0059

Delivery/Task Order Number (if applicable):

Contract Type: ☒ Firm Fixed Price ☐ Cost Reimbursement ☐ Other (Please specify):

Contract Title: Fire Protection Services for F16 Maintenance Hangar

Contract Location: Marsa Matrouh Air Base, Egypt

Award Date (mm/dd/yy): June 2022

Contract Completion Date (mm/dd/yy): June 2025

Actual Completion Date (mm/dd/yy):

Explain Differences:

Original Contract Price (Award Amount): \$26.8M (total value)

Final Contract Price (to include all modifications, if applicable):

Explain Differences:

4. Project Description:Complexity of Work ☐ High ☒ Med ☐ Routine

How is this project relevant to project of submission? (Please provide details such as similar equipment, requirements, conditions, etc.)

This project is relevant in scope to the requirements listed in the solicitation for this contract.

CLIENT INFORMATION (Client to complete Blocks 5-8)**5. Client Information**

Name: Amr Hosny, For American International Contractors, Inc.

Title: Project Manager

Phone Number: 703.524.5454

Email Address: a.hosny@aici.com.eg

6. Describe the client's role in the project:

Main Contractor for the Construction of the new F-16 Maintenance Hangar at Martrouh Air Force Base, Marsa Matrouh, Egypt.

7. Date Questionnaire was completed (mm/dd/yy): 05/07/2025**8. Client's Signature:**

NOTE: NAVFAC REQUESTS THAT THE CLIENT COMPLETES THIS QUESTIONNAIRE AND SUBMITS DIRECTLY BACK TO THE OFFEROR. THE OFFEROR WILL SUBMIT THE COMPLETED QUESTIONNAIRE TO NAVFAC WITH THEIR PROPOSAL, AND MAY DUPLICATE THIS QUESTIONNAIRE FOR FUTURE SUBMISSION ON NAVFAC SOLICITATIONS. CLIENTS ARE HIGHLY ENCOURAGED TO SUBMIT QUESTIONNAIRES DIRECTLY TO THE OFFEROR. HOWEVER, QUESTIONNAIRES MAY BE SUBMITTED DIRECTLY TO NAVFAC. PLEASE CONTACT THE OFFEROR FOR NAVFAC POC INFORMATION. THE GOVERNMENT RESERVES THE RIGHT TO VERIFY ANY AND ALL INFORMATION ON THIS FORM.

*ADJECTIVE RATINGS AND DEFINITIONS TO BE USED TO BEST REFLECT
YOUR EVALUATION OF THE CONTRACTOR'S PERFORMANCE*

RATING	DEFINITION	NOTE
(E) Exceptional	Performance meets contractual requirements and exceeds many to the Government/Owner's benefit. The contractual performance of the element or sub-element being assessed was accomplished with few minor problems for which corrective actions taken by the contractor was highly effective.	An Exceptional rating is appropriate when the Contractor successfully performed multiple significant events that were of benefit to the Government/Owner. A singular benefit, however, could be of such magnitude that it alone constitutes an Exceptional rating. Also, there should have been NO significant weaknesses identified.
(VG) Very Good	Performance meets contractual requirements and exceeds some to the Government's/Owner's benefit. The contractual performance of the element or sub-element being assessed was accomplished with some minor problems for which corrective actions taken by the contractor were effective.	A Very Good rating is appropriate when the Contractor successfully performed a significant event that was a benefit to the Government/Owner. There should have been no significant weaknesses identified.
(S) Satisfactory	Performance meets minimum contractual requirements. The contractual performance of the element or sub-element contains some minor problems for which corrective actions taken by the contractor appear or were satisfactory.	A Satisfactory rating is appropriate when there were only minor problems, or major problems that the contractor recovered from without impact to the contract. There should have been NO significant weaknesses identified. Per DOD policy, a fundamental principle of assigning ratings is that contractors will not be assessed a rating lower than Satisfactory solely for not performing beyond the requirements of the contract.
(M) Marginal	Performance does not meet some contractual requirements. The contractual performance of the element or sub-element being assessed reflects a serious problem for which the contractor has not yet identified corrective actions. The contractor's proposed actions appear only marginally effective or were not fully implemented.	A Marginal is appropriate when a significant event occurred that the contractor had trouble overcoming which impacted the Government/Owner.
(U) Unsatisfactory	Performance does not meet most contractual requirements and recovery is not likely in a timely manner. The contractual performance of the element or sub-element contains serious problem(s) for which the contractor's corrective actions appear or were ineffective.	An Unsatisfactory rating is appropriate when multiple significant events occurred that the contractor had trouble overcoming and which impacted the Government/Owner. A singular problem, however, could be of such serious magnitude that it alone constitutes an unsatisfactory rating.
(N) Not Applicable	No information or did not apply to your contract	Rating will be neither positive nor negative.

Contractor Information (Firm Name): Robert and Company

Client Information (Name): Amr Hosny, For American International Contractors, Inc.

TO BE COMPLETED BY CLIENT

PLEASE CIRCLE THE ADJECTIVE RATING WHICH BEST REFLECTS
YOUR EVALUATION OF THE CONTRACTOR'S PERFORMANCE.

1. QUALITY:							
a) Quality of technical data/report preparation efforts	☒ E	VG	S	M	U	N	
b) Ability to meet quality standards specified for technical performance	☒ E	VG	S	M	U	N	
c) Timeliness/effectiveness of contract problem resolution without extensive customer guidance	☒ E	VG	S	M	U	N	
d) Adequacy/effectiveness of quality control program and adherence to contract quality assurance requirements (without adverse effect on performance)	☒ E	VG	S	M	U	N	
2. SCHEDULE/TIMELINESS OF PERFORMANCE:							
a) Compliance with contract delivery/completion schedules including any significant intermediate milestones. <i>(If liquidated damages were assessed or the schedule was not met, please address below)</i>	☒ E	VG	S	M	U	N	
b) Rate the contractor's use of available resources to accomplish tasks identified in the contract	☒ E	VG	S	M	U	N	
3. CUSTOMER SATISFACTION:							
a) To what extent were the end users satisfied with the project?	☒ E	VG	S	M	U	N	
b) Contractor was reasonable and cooperative in dealing with your staff (including the ability to successfully resolve disagreements/disputes; responsiveness to administrative reports, businesslike and communication)	☒ E	VG	S	M	U	N	
c) To what extent was the contractor cooperative, businesslike, and concerned with the interests of the customer?	☒ E	VG	S	M	U	N	
d) Overall customer satisfaction	☒ E	VG	S	M	U	N	
4. MANAGEMENT/ PERSONNEL/LABOR							
a) Effectiveness of on-site management, including management of subcontractors, suppliers, materials, and/or labor force?	☒ E	VG	S	M	U	N	
b) Ability to hire, apply, and retain a qualified workforce to this effort	☒ E	VG	S	M	U	N	
c) Government Property Control	☒ E	VG	S	M	U	N	
d) Knowledge/expertise demonstrated by contractor personnel	☒ E	VG	S	M	U	N	
e) Utilization of Small Business concerns	☐ E	VG	S	M	U	N	
f) Ability to simultaneously manage multiple projects with multiple disciplines	☒ E	VG	S	M	U	N	
g) Ability to assimilate and incorporate changes in requirements and/or priority, including planning, execution and response to Government changes	☒ E	VG	S	M	U	N	
h) Effectiveness of overall management (including ability to effectively lead, manage and control the program)	☒ E	VG	S	M	U	N	
5. COST/FINANCIAL MANAGEMENT							
a) Ability to meet the terms and conditions within the contractually agreed price(s)?	☒ E	VG	S	M	U	N	

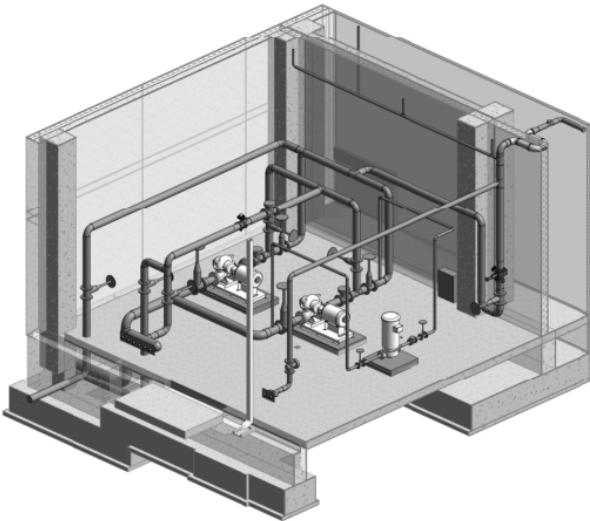
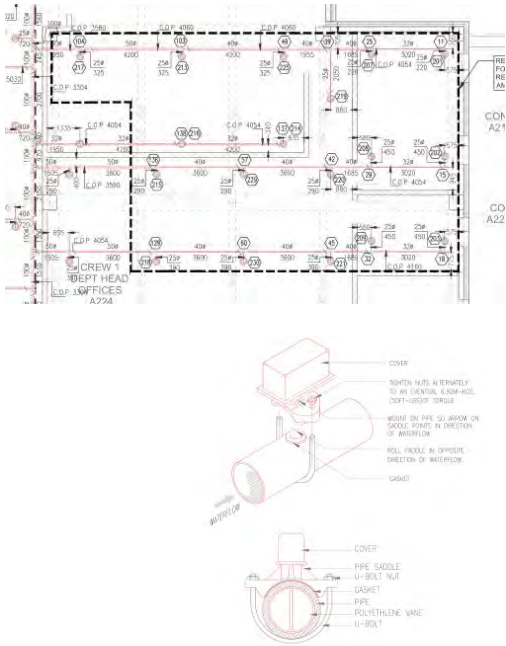
Contractor Information (Firm Name): Robert and Company

Client Information (Name): Amr Hosny, For American International Contractors, Inc.

b) Contractor proposed innovative alternative methods/processes that reduced cost, improved maintainability or other factors that benefited the client	☒ E	VG	S	M	U	N
c) If this is/was a Government cost type contract, please rate the Contractor's timeliness and accuracy in submitting monthly invoices with appropriate back-up documentation, monthly status reports/budget variance reports, compliance with established budgets and avoidance of significant and/or unexplained variances (under runs or overruns)	☒ E	VG	S	M	U	N
d) Is the Contractor's accounting system adequate for management and tracking of costs? <i>If no, please explain in Remarks section.</i>	☒ Yes	No				
e) If this is/was a Government contract, has/was this contract been partially or completely terminated for default or convenience or are there any pending terminations? <i>Indicate if show cause or cure notices were issued, or any default action in comment section below.</i>	Yes		☒ No			
f) Have there been any indications that the contractor has had any financial problems? <i>If yes, please explain below.</i>	Yes		☒ No			
6. SAFETY/SECURITY						
a) To what extent was the contractor able to maintain an environment of safety, adhere to its approved safety plan, and respond to safety issues? (Includes: following the users rules, regulations, and requirements regarding housekeeping, safety, correction of noted deficiencies, etc.)	☒ E	VG	S	M	U	N
b) Contractor complied with all security requirements for the project and personnel security requirements.	☒ E	VG	S	M	U	N
7. GENERAL						
a) Ability to successfully respond to emergency and/or surge situations (including notifying COR, PM or Contracting Officer in a timely manner regarding urgent contractual issues).	☒ E	VG	S	M	U	N
b) Compliance with contractual terms/provisions (<i>explain if specific issues</i>)	☒ E	VG	S	M	U	N
c) Would you hire or work with this firm again? (<i>If no, please explain below</i>)	☒ Yes		No			
d) In summary, provide an overall rating for the work performed by this contractor.	☒ E	VG	S	M	U	N

Please provide responses to the questions above (*if applicable*) and/or additional remarks. Furthermore, please provide a brief narrative addressing specific strengths, weaknesses, deficiencies, or other comments which may assist our office in evaluating performance risk (*please attach additional pages if necessary*):

Robert and Company performance on the Kuwait F18 E/F Super Hornet Design Project has been outstanding and well received by our client US Army Corps of Engineers Middle East District.

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the agency, or 10 projects, if not specified. Complete one Section F for each project.)</i>		20. Example Project Key Number
21. Title and Location <i>(City and State)</i> MMSC IOC Facilities Project, King Abdulaziz Naval Base, Jubail, Kingdom of Saudi Arabia		22: Year Completed Professional Services 2025 Construction <i>(If applicable)</i> 2026
23. PROJECT OWNER'S INFORMATION		
a. Project Owner Kingdom of Saudi Arabia	b. Point of Contact Name Christopher Alphonse	c. Point of Contact Telephone Number +966-133625554
23. Brief Description of Project and Relevance to this Contract <i>(Include scope, size, and cost)</i> Project (Design) Start / Complete: 2023-2026 Scope (1-2 Sentences): design review and on-site testing and certification for multiple buildings at King Abdulaziz Naval Base, Jubail, Kingdom of Saudi Arabia Contract No: Estimated Construction Cost: \$12,400,000 Design Fee: \$41,725 Detailed Project Description: Complex of buildings includes Electrical Switch Station, two Fire Pump Houses, 5 story Harbor Master Control Tower, 2 storey Ships Maintenance Facility, and a 2 storey training facility. Project scope of work included review of fire protection and fire alarm contractor drawings, calculations and material submittals. Site visits for construction surveillance, preliminary and final system acceptance testing are not currently in scope and are planned for 2025.		
		
RAC Project No: 24014 / 24032		
25. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT		
(1) Firm Name Robert and Company	(2) Firm Location Atlanta, GA	(3) Role: subcontract
(2) Firm Name	(2) Firm Location	(3) Role: